

## Supplementary file 1

### *The first MILP model:*

The first MILP model is developed based upon the predetermined assignment of specialists to shifts and labs. This model determines the number of echos of each type that should be performed in each shift and by each specialist. The following sets, parameters and decision variables are used by the first MILP.

#### **Sets and Indices**

---

|     |   |                                      |
|-----|---|--------------------------------------|
| $T$ | Set of all shifts in the planning horizon, indexed by $t$ | $T = \{1, 2, \dots, t, \dots,  T \}$ |
| $J$ | Set of all specialists, indexed by $j$                    | $S = \{1, 2, \dots, j, \dots,  J \}$ |
| $I$ | Set of all echo types, indexed by $i$                     | $I = \{1, 2, \dots, i, \dots,  I \}$ |
| $L$ | Set of all echo labs, indexed by $l$                      | $L = \{1, 2, \dots,  L \}$           |

#### **Parameters**

---

|           |   |
|-----------|---|
| $A_{jtl}$ | $\begin{cases} 1, & \text{if specialist } j \text{ is assigned to echo lab } l \text{ in shift } t \text{ based on the predetermined timetable} \\ 0, & \text{otherwise} \end{cases}$ |
| $S_{ij}$  | $\begin{cases} 1, & \text{if echo type } i \text{ can be performed by specialist } j \text{ (regarding specialist's specialty level)} \\ 0, & \text{otherwise} \end{cases}$           |
| $E_{il}$  | $\begin{cases} 1, & \text{if the facility needed by echo type } i \text{ is available in echo lab } l \\ 0, & \text{otherwis} \end{cases}$  |
| $P_{ij}$  | The expected duration of echo of type $i$ performed by specialist $j$   |
| $WH_{lt}$ | The regular available time of echo lab $l$ in shift $t$   |
| $TO_{lt}$ | The maximum allowable overtime of echo lab $l$ in shift $t$   |
| $MO_j$    | The total allowable overtime for specialist $j$ in the planning horizon   |
| $D_i$     | The total demand of echo type $i$ in the planning horizon   |
| $K_i$     | The minimum number of echos of type $i$ that should necessarily be performed within this planning horizon   |
| CO        | Overtime disutility per hour  |
| $W_i$     | The utility of performing each echo of type $i$   |
| $M$       | A large number  |

#### **Decision Variables**

---

|           |  |
|-----------|--|
| $X_{itl}$ | The number of echos of type $i$ assigned to shift $t$ to be performed in lab $l$ |
| $OH_{tj}$ | The required overtime for specialist $j$ in shift $t$                            |

### *The second MILP model:*

The second MILP model assigns specialists to different labs in different shifts and determines the number of patients of each type that should be assigned to each specialist-lab-shift simultaneously. In this model, the definitions of all sets, parameters  $S_{ij}$ ,  $E_{il}$ ,  $P_{ij}$ ,  $WH_{lt}$ ,  $MO_j$ ,  $TO_{lt}$ ,  $D_i$ ,  $K_i$ , CO,  $W_i$  and  $M$ , and decision variables  $X_{itl}$  and  $OH_{tj}$  are the same as those of the first model. However, the following parameters and decision variable have been added.

#### **Parameters**

---

|        |  |
|--------|--|
| $ZL_j$ | The minimum allowable hours to work for specialist $j$ in the planning horizon |
| $ZU_j$ | The maximum allowable hours to work for specialist $j$ in the planning horizon |

$$F_{jt} \begin{cases} 0, & \text{if specialist } j \text{ is unwilling to work in shift } t \\ 1, & \text{otherwise} \end{cases}$$

***Decision Variable***

---

$$Y_{jlt} \begin{cases} 1, & \text{if specialist } j \text{ is assigned to lab } l \text{ in shift } t \\ 0, & \text{otherwise} \end{cases}$$